



# Budget Monitoring & Reporting 2022/23 Period 6 – September 2022 Capital Investment Programme Performance





# **Capital Investment Programme Performance Report**

#### 1. Overall Budget Performance by Investment Area

The revised Capital budget for the 2022/23 financial year which includes all changes agreed at September 2022 Cabinet is as follows:

Schemes	Revised Budget 2022/23 £'000
Total Schemes Delivered by General Fund (excluding those Funded by the Levelling Up Fund)	58,408
Total Schemes Delivered by General Fund Funded by the Levelling Up Fund	8,943
Total Schemes Delivered by Housing Revenue Account	6,633
Total Schemes Delivered by Subsidiary Companies and Joint Ventures	19,749
Total Capital Programme	93,733

Actual capital spend as at 30<sup>th</sup> September 2022 is £25.033 million representing approximately 27% of the revised budget. This is shown in section 5. (Outstanding creditors totalling £0.618 million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by type of investment area on the following pages.

# **Total Schemes Delivered by General Fund**

Investment Area	Revised Budget 2022/23	Outturn to 30th September 2022	Current Variance to 30th September 2022	Expected outturn 2022/23	Latest Expected Variance to Revised Budget 2022/23	Amended Budget 2023/24 to 2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
General Fund Housing	1,160	324	(836)	900	(260)	4,285
Social Care	263	1,126	863	1,126	863	263
Schools	2,026	471	(1,555)	1,828	(198)	6,958
Enterprise & Regeneration	11,646	3,774	(7,872)	10,526	(1,120)	11,120
Southend Pier	6,716	1,101	(5,615)	1,783	(4,933)	9,733
Culture & Tourism	593	111	(482)	660	67	0
Community Safety	784	315	(469)	784	0	0
Highways & Infrastructure	23,194	8,122	(15,072)	22,919	(275)	25,652
Works to Property	7,790	865	(6,925)	5,158	(2,632)	7,836
Energy Saving	572	111	(461)	516	(56)	256
ICT	3,132	1,557	(1,575)	2,942	(190)	1,260
S106/S38/CIL	532	225	(307)	532	0	201
Total	58,408	18,102	(40,306)	49,674	(8,734)	67,564

# Total Schemes Delivered by General Fund – Funded by the Levelling Up Fund

Investment Area	Revised Budget 2022/23	Outturn to 30th September 2022	Current Variance 30th September 2022	Expected outturn 2022/23	Latest Expected Variance to Revised Budget 2022/23	Amended Budget 2023/24 to 2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Enterprise & Regeneration	8,943	501	(8,442)	1,918	(7,025)	21,727
Total	8,943	501	(8,442)	1,918	(7,025)	21,727

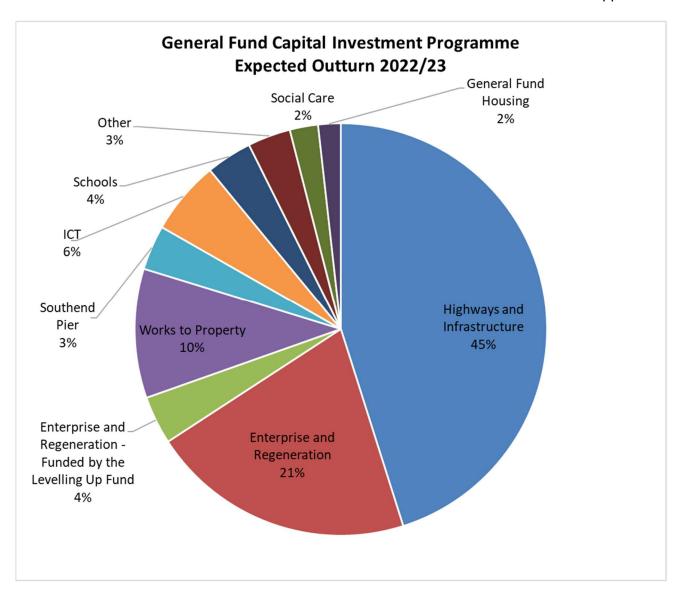
# **Total Schemes Delivered by Housing Revenue Account**

Investment Area	Revised Budget 2022/23	Outturn to 30th September 2022	Current Variance to 30th September 2022	Expected outturn 2022/23	Latest Expected Variance to Revised Budget 2022/23	Amended Budget 2023/24 to 2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing New Build Programme	1,598	462	(1,136)	1,598	0	10,392
Council Housing Acquisitions Programme	4,156	1,919	(2,237)	4,056	(100)	3,773
Council Housing Refurbishment – Disabled Adaptations	879	151	(728)	879	0	1,546
Total	6,633	2,533	(4,100)	6,533	(100)	15,711

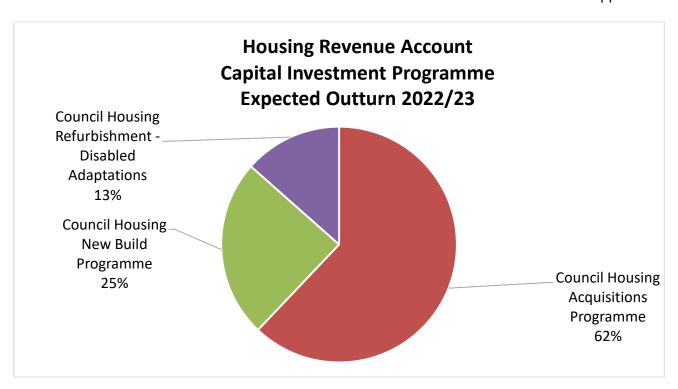
# **Total Schemes Delivered by Subsidiary Companies, Joint Ventures and Partners**

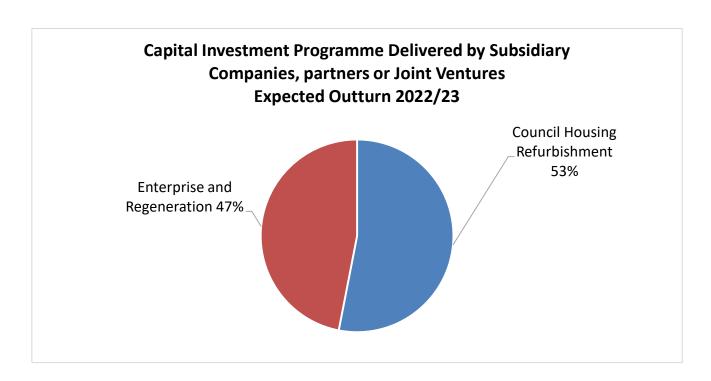
Investment Area	Revised Budget 2022/23	Outturn to 30th September 2022	Current Variance to 30th September 2022	Expected outturn 2022/23	Latest Expected Variance to Revised Budget 2022/23	Amended Budget 2023/24 to 2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Council Housing Refurbishment	9,949	3,447	(6,502)	9,949	0	13,235
Enterprise and Regeneration	9,800	450	(9,350)	8,800	(1,000)	23,775
Total	19,749	3,897	(15,852)	18,749	(1,000)	37,010

Total Capital Programme	93,733	25,033	(68,700)	76,874	(16,859)	142,012
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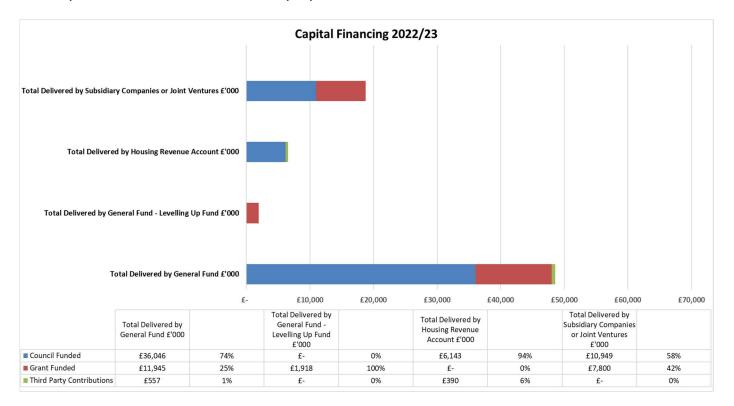


Other		Expected Outturn 2022/23
Culture and Tourism	£	660
Energy Saving	£	532
S106/S38/CIL	£	516
	£	1,708





The capital investment for 2022/23 is proposed to be funded as follows:



Third party contributions are non-grant funding from external sources such as S106 contributions.

Of the £22.610 million of external funding expected, £15.625 million had been received by 30th September 2022.

# 2. Strategic Schemes

Successful and timely delivery of the capital investment programme is a key part of achieving the Southend 2050 ambition and delivering its outcomes.

£72.233 million of this relates to strategic schemes and approximately 30% spend has been achieved to date for these strategic schemes.

Investment Area	Scheme	Revised Budget 2022/23 £000	Outturn to 30th September 2022 £000	Expected outturn 2022/23 £000	Latest Expected Variance to Revised Budget 2022/23 £000	Amended Budget 2023/24 to 2026/27 £000
Strategic Schemes						
Enterprise and Regeneration	Airport Business Park (including Local Growth Fund)	7,265	3,167	7,265	-	-
Enterprise and Regeneration	Better Queensway - Programme Management	1,281	286	1,281	-	-
Enterprise and Regeneration	Seaway Leisure	-	-	-	-	10,000
Enterprise and Regeneration	Victoria Centre	2,855	321	1,980	(875)	875
Social Care	Brook Meadows House	-	1,126	1,126	1,126	-
Schools	High Needs Provision	675	-	675	-	6,198
Southend Pier	Southend Pier schemes	6,716	1,101	1,783	(4,933)	9,733
ICT	ICT schemes	3,132	1,557	2,942	(190)	1,260
Highways and Infrastructure	Footways and Carriageways Schemes	11,526	5,016	11,526	-	17,546
Highways and Infrastructure	Parking Schemes	1,511	913	1,511	-	100
	Highways and Infrastructure - Local Growth Fund and					
Highways and Infrastructure	Local Transport Plan Schemes	5,235	1,386	5,235	-	5,285
Total General Fund St	rategic Schemes	40,196	14,873	35,324	(4,872)	50,997
Enterprise and Regeneration	Leigh Port Detailed Design	1,000	178	720	(280)	14,182
Enterprise and Regeneration	Cliffs Pavillion	7,178	323	1,178	(6,000)	6,800
Enterprise and Regeneration	Marine Parade	765	-	20	(745)	745
Total General Fund - F	Funded by Levelling Up Fund Strategic					
Schemes		8,943	501	1,918	(7,025)	21,727
Council Housing New Build Program	me Council Housing New Build Programme	1,598	462	1,598	-	10,392
Council Housing Acquisitions	HRA Affordable Housing Acquisitions Programme	3,009	1,345	3,009	_	2,000
Council Housing Acquisitions	Acquisition of Tower Block Leaseholds - Queensway	938	520	938	_	1,573
Total HRA Strategic Se		5,545	2,327	5,545	-	13,965
Council Housing Refurbishment	HRA Decent Homes Programme	9,949	3,447	9,949	-	13,235
Enterprise and Regeneration	Better Queensway - Loan to Joint Venture	1,000	450	1,000	-	10,675
Enterprise and Regeneration	Housing Infrastructure Funding	2,400	-	2,400	-	12,100
Enterprise and Regeneration	Better Queensway - SELEP	4,200	-	4,200	-	-
Total Delivered by Sub	bsidiary Companies and Joint Ventures					
Strategic Schemes		17,549	3,897	17,549	-	36,010
Total Strategic Schemes		72,233	21,598	60,336	(11,897)	122,699
Other Schemes						
Other General Fund Capita	I Investment Schemes	18,212	3,229	14,350	(3,862)	16,567
Other HRA Capital Investm	ent Schemes	1,088	206	988	(100)	1,746
· ·	iary Companies and Joint Ventures Capital	0.000		4.055	// 000	
Total Schemes		2,200	-	1,200	(1,000)	1,000
TOTAL UDA SCHEMES	CHEMES	67,351	18,603	51,592	· · · · · · · · · · · · · · · · · · ·	89,291 15 711
TOTAL HRA SCHEMES TOTAL DELIVERED BY SUI	BSIDIARY COMPANIES AND JOINT VENTURES	6,633	2,533	6,533	(100)	15,711
SCHEMES		19,749	3,897	18,749	(1,000)	37,010
		93,733	25,033	76,874	(16,859)	142,012

#### **General Fund**

#### **Enterprise and Regeneration**

The completion of the Launchpad at the Airport Business Park is progressing well with practical completion now achieved and the opening of the building expected later in 2022. The project is expected to complete within budget.

The refurbishment works to the Victoria Centre are progressing, and a number of the projects within this are now complete. Some of the remaining significant works within the project are still dependent on lease agreements being reached, and it is likely that work will continue into 2023/24. Therefore, a carry forward request of £875k into 2023/24 is requested as part of this report.

The Council remains committed to the Better Queensway project. It is considered likely that the budget will need to be re-profiled, with any budget re-profile requests to be included in the next available Cabinet report.

#### **Social Care**

Construction of the new care home Brook Meadows House was completed in 2021/22 with residents having moved into the building in early 2022. The Priory Care Home has been demolished and final landscaping works can now be completed. Works incurred during 2022/23 do not have a budget allocation with £1.1M of expenditure incurred in 2022/23 over and above the overspend of £3.4M already incurred in 2021/22. The overspend has been incurred due to a number of issues including the performance of the design team. The Council is currently taking forward actions with a view to recovering significant costs incurred where these have been caused by the performance of third parties. The timing of any cost recovery is uncertain.

#### **Schools**

The High Needs Provision budget is financed by grant monies from the Department for Education to enhance the facilities and number of places available for children with special educational needs and disabilities or requiring alternative provision. There are currently three schemes at various stages of completion for autism resource bases with more potential scheme options being considered. The resource base at Southend High School for Boys is due to be completed by the end of the current school term, the one at Thorpe Greenways Primary School is expected to be completed by the end of the financial year, whilst the one at Blenheim Primary School had been delayed and is unlikely to be finished by the end of the financial year end.

#### **Southend Pier**

The pier schemes are progressing well at this point in the financial year. However, the works are more difficult to complete in the autumn and winter months. In addition, the company undertaking works to the toilet block has gone into voluntary liquidation. The Council is working with this entity's parent company to ensure this element of the contract is met. Whilst work on the pier is in progress, different elements of the project are at different stages of completion, and not all work budgeted for 2022/23 is expected to be completed in 2022/23.

Therefore, a request has been included within this report to carry forward £4.933M of 2022/23 budgeted spend to 2023/24 and £2.3M of 2023/24 budgeted spend to 2024/25.

#### **ICT Schemes**

The ICT schemes are progressing and are at various stages of completion. The Core Application and Database Migration works to move to the Cloud are expected to be completed this financial year. The Digital Enablement works and software licensing projects are underway but are expected to continue into the next financial year. Therefore, a request has been included within this report to carry forward £40k and £150k to 2023/24 respectively.

Regarding the Implementation of the ContrOCC modules for Children's and Adult's Social Care it has been identified that additional payment modules will need to be implemented. Initially the works were planned over a 12-18 month period but there became a requirement to change priorities and therefore to revisit the order of the works. Some of the budget has previously been carried forward. Some modules are still being developed in 2022/23 and are expected to be complete by March 2023. The remaining 2022/23 budget is expected to be spent in 2022/23.

The HR recruitment contract implementation project aims to work with Hays to transition to a new recruitment software. This project is expected to commence in December 2022 and aims to complete by February 2023. There is an expectation that there may be capacity and resourcing challenges and the project may continue into 2023/24. Any required budget reprofiling will be included in a future Cabinet report.

#### **Highways and Infrastructure**

The Footways and Carriageway schemes are progressing well with plans to deliver the allocated budget by the end of the financial year. For the year-to-date, approximately 13 road and 13 footpath improvements have been completed.

The Junction Protection works are progressing with the statutory process being worked through. The surveys for the Zebra Crossing Surfacing Replacement have been undertaken and works are expected to be performed over the winter and complete this financial year.

Grant funding received for the removal of potholes on the highways has nearly been fully utilised with £5k remaining. Further expenditure is expected and will be funded from the revenue budget.

The works to East Beach car park are complete and it has now reopened. The scheme costs are being finalised with an overspend of £9k identified to date, arising due to increased material costs. This report includes a request to transfer £9k from the car park infrastructure improvements project budget to cover this overspend. In the event that further overspends are identified, a request to transfer further funds from this budget will be brought to the next Cabinet meeting.

#### General Fund - Funded by the Levelling Up Fund

#### **Enterprise & Regeneration**

As reported to September Cabinet, the contract for the ground investigation for the Leigh Port project has been placed and the scheme design is progressing well. The sediment sampling procurement is taking longer than estimated and the Marine Management Organisation licencing may be delayed causing the dredging to be delayed. A carry forward request into 2023/24 for £7,922k was approved at September Cabinet. An updated estimation of 2022/23 expenditure has subsequently been performed, and this report includes a request to carry forward an additional £280k into 2023/24.

The design work in respect of the Marine Parade project is now complete. It is unlikely the project will make much further progress by the end of the financial year, and this report therefore includes a request to carry forward £745k into 2023/24.

The Cliffs Pavilion project has secured planning permission and a suitably qualified and experienced design and construction team have been appointed. The project is currently on hold to enable the commercial terms to be agreed between the Council and the current operator. When it resumes the anticipated costs of the project will have increased since it was initially budgeted by an estimated £1m. A comprehensive review of the commercial return on investment will be performed with the aim of returning the costs to the initial budget. As a result of the above, the majority of this project will not be performed in 2022/23, and this report includes a request to carry forward £6M into 2023/24.

#### **Housing Revenue Account**

#### **Construction of New Housing on HRA Land**

The procurement for the main contractor for Phase 3 has previously been unsuccessful. The specification has been increased to encompass the Future Homes Standard and has been split into two smaller procurements. Planning permission for Phase 4 was obtained at Development Control Committee on 12 October.

The Council is continuing to spend against the housing and development pipeline feasibility budget but is unlikely to spend the entirety of the 2022/23 budget in 2022/23. This report therefore includes a request to carry forward £100k to 2023/24.

#### **Affordable Housing Acquisitions Programme**

Eight properties have been purchased with a further 8 properties expected to be completed by the end of the financial year. The budget is on course to be spent in 2022/23.

#### Acquisition of Tower Block Leaseholds – Queensway

The Council remains committed to the acquisition of tower block leaseholds at Queensway. It is considered likely that the budget will need to be re-profiled, with any budget re-profile requests to be included in the next available Cabinet report.

#### **Subsidiary Companies and Joint Ventures**

#### **HRA Decent Homes Programme**

The main programme works are contractually committed and progressing. The budget is expected to be spent during 2022/23.

The improvement and structural works to the Balmoral Estate are underway, with the first part completed, and the second part underway. There has been some slippage in the project, but the 2022/23 budget is expected to be spent, and any budget re-profiling is expected to impact future years' budgets only.

#### **Housing Infrastructure Funding**

The Housing Infrastructure Funding is grant funding which is to be drawn down from Homes England at the appropriate time and passported to Porters Place Southend-on-Sea LLP. During 2021/22 £500k was drawn down and passported to the LLP and Homes England are currently processing another drawdown of £2.4M which is due to be paid in 2022/23. The current spend deadline is March 2023, but an extension has been verbally agreed to December 2023. This is still awaiting a signed funding agreement. Assuming this is obtained, it is considered likely that the project will continue into 2023/24, but it is not yet possible to quantify any re-profiling of the budget. A re-profiling will be brought to a future Cabinet meeting if the signed funding agreement is received.

#### Better Queensway - Loan to Joint Venture

The Council remains committed to the Better Queensway project. It is considered likely that the budget will need to be re-profiled, with any budget re-profile requests to be included in the next available Cabinet report.

#### 3. Progress of other schemes

#### **General Fund**

#### **Social Care**

Grant funding of £64k received for the purpose of providing short breaks to disabled children is unlikely to be spent in 2022/23. Therefore, a request is included as part of this report to carry forward £64k into 2023/24.

Grants received for community capacity, mental health funding and transforming care housing are unlikely to be spent in 2022/23. Therefore, a request is included as part of this report to carry forward amounts of £29k, £31k and £139k respectively into 2023/24.

#### **Schools**

The Council was unable to obtain a viable tender to undertake curtain walling work required at Fairways Primary School or windows replacement work at Leigh Primary School during the 2022 school summer holidays. The tender exercise for both projects will be re-performed with the aim to complete the work during the 2023 school summer holidays. Therefore, a request is included as part of this report to carry forward £100k and £98k into 2023/24 respectively for these two projects.

#### **Enterprise & Regeneration**

No planning or tender processes have been performed yet in respect of the Infrastructure Feasibility Studies project. Therefore, a carry forward request of £245k into 2023/24 is requested as part of this report.

#### **Highways and Infrastructure**

The tender for works on the Cliff Parade Cliff Slip project has been awarded and works were due to start in August. This project has been delayed due to badger investigation works.

The coastal defence refurbishment programme has overspent against budget by £132k to date (£309k including committed spend) as a result of urgent works required. The estimated total overspend required to complete the project is £500k. Funding options for this expenditure are currently being considered, with one potential option being to bring £500k of expenditure which is currently subject to a viable business case into the 2022/23 budget. A proposal regarding this overspend will be brought to the next Cabinet meeting.

Progress was made on the groyne field refurbishment programme over the summer. Work on this project will be placed on hold over the winter in order to protect the overwintering birds in the area.

Works on the Southend transport model have been delayed. Therefore, this report includes a request to carry forward £275k to 2023/24.

#### **Works to Property**

Planning permission has previously been granted for three café units at East Beach which would make a significant contribution to the attraction and amenity by enhancing the destination and providing facilities for locals and visitors to enjoy, year-round. As detailed in the September Cabinet report, there is an option to construct either two or three café units, and the scheme will return to the Investment Board with a clear recommendation to progress with either two or three units. The contract is currently out to tender, with the tenders due to be received back by the end of October. Depending on the outcomes of the tenders, and the Investment Board decision, construction may commence in 2022/23, but is unlikely to be completed. Therefore, a request is included as part of this report to carry forward £1M into 2023/24.

The project to improve the efficient use of space within the Civic Centre has commenced. This is not expected to be completed in 2022/23. Therefore, a request is included as part of this report to carry forward £180k into 2023/24.

The proposed spends of £38k on 62 Avenue Road, £38k on Aviation Way car park and £27k on SMAC Eastern Esplanade slipway are unlikely to be incurred in 2022/23. Therefore, a request is included as part of this report to carry forward these three amounts into 2023/24.

There has been no spend in the year-to-date against the priority works budget of £600k. As 6 months of the year have now passed, a request is included as part of this report to carry forward 50% of this budget (£300k) into 2023/24.

The crematorium refurbishment programme is due to commence in December. As a result of the works a temporary cremator will be used and services will be reduced.

#### **Culture and Tourism**

The project to review the provision of public toilet facilities across Southend-on-Sea has not yet been commenced. Therefore, a request is included as part of this report to carry forward £699k into 2023/24.

A £2k overspend has been incurred on the replacement of play equipment at Sidmouth Park. This report includes a request to transfer £2k from the Cart and Wagon shed project budget to cover this overspend.

A new expenditure budget of £67k is requested for the Milton Gardens levelling-up fund project, funded by grant income from the Levelling Up Parks Fund.

#### **General Fund Housing**

The empty homes strategy project is not being pursued at this stage. A request to delete the associated expenditure budget of £260k has been included as part of this report. This decision may be re-visited in future years.

#### **Energy Saving**

The real time air quality measurement project currently has a budget of £56k. An application for additional funding has been made, without which the Council will not be able to

undertake this project. The outcome of this application will not be known until March 2023. Therefore, a request is included as part of this report to carry forward £56k into 2023/24.

# **Growing Places Fund**

The Council has no active plans to spend this grant in 2022/23. Therefore, this report includes a request to carry forward £1M into 2023/24.

# 4. Requested Changes to the Capital Investment Programme

# Carry Forwards to Future Years - programme to be delivered by the Council

Scheme	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Southend Transport Model	(275)	275				
62 Avenue Road	(38)	38				
Aviation Way Car Park	(388)	388				
Civic Campus - Efficient Use of Space	(180)	180				
East Beach Café	(1,000)	1,000				
Priority Works	(300)	300				
SMAC Eastern Esplanade Slipway	(27)	27				
Fairways Primary curtain walling	(100)	100				
Leigh Primary - Window Replacement (inc radiators)	(98)	98				
Cliffs Pavillion	(6,000)	6,000				
Public Toilet Provision	(699)	699				
Southend Pier - Pier Head development Phase 1	(1,130)	1,130				
Southend Pier - Prince George Extension (Phase Two)	(1,907)	1,907				
Southend Pier - Timber Outer Pier Head	(1,896)	(404)	2,300			
AHDC Short Breaks for Disabled Children	(64)	64				
Infrastructure Feasibility Studies	(245)	245				
Housing and Development Pipeline Feasibility - HRA	(100)	100				
Community Capacity	(29)	29				
Mental Health Funding steam only	(31)	31				
Transforming Care Housing	(139)	139				
Victoria Centre	(875)	875				
Marine Parade	(745)	745				
Leigh Port Detailed Design	(280)	280				
Real Time Air Quality Measurement - Feasibility	(56)	56				
ICT - Digital Enablement	(40)	40				
Software Licensing	(150)	150				
Total Carry Forwards - programme to be delivered by the Council	(16,792)	14,492	2,300		) 0	,

# Carry Forwards to Future Years - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures

Scheme	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
No Use Empty – Growing Places Fund	(1,000)	1,000				
Total Carry Forwards - programme to be delivered by Subsidiary Companies, Partners and Joint Ventures	(1,000)	1,000	0	0	0	0

# Deletions from the Programme – programme to be delivered by the Council

Scheme	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Empty Homes strategy	(260)					
Total Deletions from the Programme - programme to be delivered by the Council	(260)	0	0	0	0	0

# Virements between schemes - programme to be delivered by the Council

Scheme	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Car Park Infrastructure Improvements	(9)					
East Beach Car Park	(9)					
Cart and Wagon shed	(2)					
Sidmouth Park - Replacement of Play Equipment	2					
Total Virements between schemes - programme to be			1			
delivered by the Council	0	0	0	0	0	0

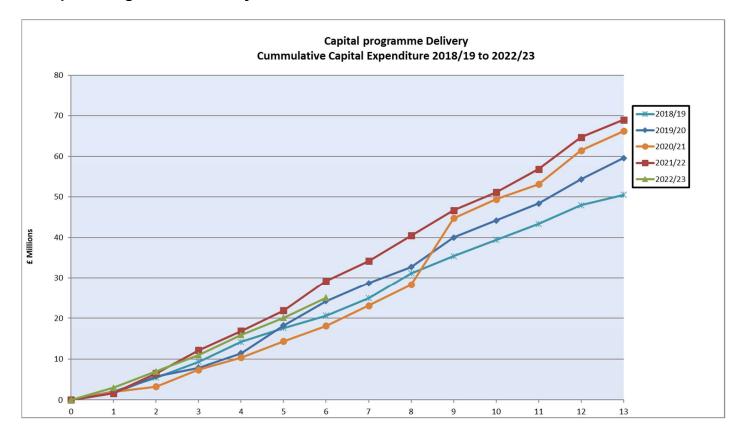
# New External Funding - programme to be delivered by the Council

Scheme	2022/23 Budget £000	2023/24 Budget £000	2024/25 Budget £000	2025/26 Budget £000	2026/27 and future years Budget £000	Total Budget (all years) £000
Milton Gardens LUF project	67					
Total New External Funding - programme to be delivered by the Council	67	0	0	0	0	0

# 5. Summary of Capital Expenditure at 30th September

	Original Budget 2022/23 £000	Revisions £000	Revised Budget 2022/23	Actual 2022/23 £000	Forecast outturn 2022/23 £000	Forecast Variance to Year End 2022/23 £000	% Variance
General Fund Housing	1,017	143	1,160	324	900	(260)	28%
Social Care	203	60	263	1,126	1,126	863	428%
Schools	1,680	346	2,026	471	1,828	(198)	23%
Enterprise and Regeneration	7,228	4,418	11,646	3,774	10,526	(1,120)	32%
Southend Pier	6,300	416	6,716	1,101	1,783	(4,933)	16%
Culture and Tourism	145	448	593	111	660	67	19%
Community Safety	250	534	784	315	784	-	40%
Highways and Infrastructure	19,936	3,258	23,194	8,122	22,919	(275)	35%
Works to Property	6,337	1,453	7,790	865	5,158	(2,632)	11%
Energy Saving	425	147	572	111	516	(56)	19%
ICT	2,138	994	3,132	1,557	2,942	(190)	50%
S106/S38/CIL	35	497	532	225	532	(0.724)	42% 31%
TOTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND	45,694	12,714	58,408	18,102	49,674	(8,734)	31%
Enterprise and Regeneration	16,808	(7,865)	8,943	501	1,918	(7,025)	6%
TOTAL PROGRAMME TO BE DELIVERED BY THE GENERAL FUND - FUNDED BY THE LEVELLING UP FUND	16,808	(7,865)	8,943	501	1,918	(7,025)	6%
Council Housing New Build Programme	9,394	(7,796)	1,598	462	1,598	-	29%
Council Housing Acquisitions Programme	3,203	953	4,156	1,919	4,056	(100)	46%
Council Housing Refurbishment - Disabled Adaptations  TOTAL PROGRAMME TO BE DELIVERED BY THE HOUSING REVENUE	770	109	879	151	879		17%
ACCOUNT	13,367	(6,734)	6,633	2,533	6,533	(100)	38%
Council Housing Refurbishment	9,008	941	9,949	3,447	9,949		35%
Enterprise and Regeneration	14,200	(4,400)	9,800	450	8,800	(1,000)	5%
TOTAL PROGRAMME TO BE DELIVERED BY SUBSIDIARY		( ) /	-,		.,	( / / / /	
COMPANIES OR JOINT VENTURES	23,208	(3,459)	19,749	3,897	18,749	(1,000)	20%
Council Approved Original Budget - February 2022	99,077						
Programme to be delivered by the General Fund	33,011						
General Fund Housing	143						
Social Care	60						
Schools	346						
Enterprise and Regeneration	4,418						
Southend Pier	4,416						
Culture and Tourism	448						
	534						
Community Safety Highways and Infrastructure							
Highways and Infrastructure	3,258						
Works to Property	1,453 147						
Energy Saving ICT	994						
S106/S38/CIL							
Programme to be delivered by the General Fund - Funded by the Levelling	497 I						
Up Fund Enterprise and Regeneration	(7,865)						
Programme to be delviered by Housing Revenue Account	(1,000)						
	/7 70¢\						
Council Housing New Build Programme	(7,796) 953						
Council Housing Acquisitions Programme Council Housing Refurbishment - Disabled Adaptations	953 109						
Programme to be delviered by Subsidiary companies or Joint Ventures	109						
• • •	044						
Council Housing Refurbishment Enterprise and Regeneration	941 (4,400)						
Council Approved Revised Budget - September 2022	93,733		A -4! -	npared to Revi	and During	amont !-	

# 6. Capital Programme Delivery



		Outturn
	Outturn	Against
Year	£m	Budget %
2018/19	50.0	96.0
2019/20	59.5	83.8
2020/21	66.2	81.0
2021/22	69.0	88.0